

NOTICE OF ANNUAL GENERAL MEETING

NTUC FAIRPRICE CO-OPERATIVE LIMITED

Registered Office: 1 Joo Koon Circle #13-01 FairPrice Hub Singapore 629117

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NOTICE IS HEREBY GIVEN THAT the 44th Annual General Meeting of NTUC FAIRPRICE CO-OPERATIVE LIMITED (the “Co-operative”) will be convened and held at **FairPrice Hub, Level 10, 1 Joo Koon Circle, Singapore 629117** on **Thursday, 14 May 2026 at 10.30 a.m.** to transact the following business:

1. To confirm the Minutes of the 43rd Annual General Meeting held on Wednesday, 14 May 2025. **Resolution 1**
2. To consider and, if approved, to adopt the directors’ report and the audited financial statements for the financial year ended 31 December 2025. **Resolution 2**
3. To declare a first and final dividend of 5.0% plus a special one-off dividend of 5.0% and a patronage rebate (to be paid in Linkpoints) of 2.0% for the financial year ended 31 December 2025. **Resolution 3**
4. To consider and adopt the proposed amendments to the By-Laws. **Resolution 4**
5. To consider the re-election and election of Directors: **Resolution 5**
 - i. Ms Tan Hwee Bin } Re-Election
 - ii. Mr Yee Chen Fah } Election
 - iii. Mr Chia Kim Huat } Election
6. To consider the payment of honoraria to Directors for the financial year ended 31 December 2025. **Resolution 6**
7. To consider re-appointment of KPMG LLP as Auditor of the Co-operative to hold office until the next annual general meeting and to authorise Management to fix their remuneration. **Resolution 7**
8. To transact any other ordinary business of the Co-operative of which at least 10 days’ notice in writing shall have been given to the Secretary. **Resolution 8**

By Order of the Board of Directors

Vipul Suren Chawla
Group Chief Executive Officer
Secretary of the Co-operative
28 April 2026

Notes:-

1. To ensure sufficient seating for Members attending the 44th Annual General Meeting, Members are encouraged to pre-register their attendance by 13 May 2026 at www.fairpricegroupagm2026.sg/.
2. The Financial Report FY2025 and Annual Report FY2025 will be available for viewing at <https://www.fairpricegroup.com.sg/media-and-reports/reports/> starting 28 April 2026.
3. PDF copies of the AGM pack (comprising the draft Minutes of the 43rd Annual General Meeting held on 14 May 2025 and explanatory notes to the Resolutions to be passed at the 44th Annual General Meeting on 14 May 2026) will be sent to Members’ email addresses provided during pre-registration, once registration is successfully completed.

FairPriceGroup

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